## PAUL NARY

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### ACADEMIC APPOINTMENTS

The Wharton School, University of Pennsylvania, Philadelphia, PA

Assistant Professor of Management (Strategy Group), 2018-present

### **EDUCATIONAL BACKGROUND**

Carlson School of Management, University of Minnesota, Minneapolis, MN

PhD in Business Administration, January 2019

- Major Area: Strategic Management and Entrepreneurship
- Minor Area: Sociology; additional work in History of Science, Technology, and Medicine

## Stephen M. Ross School of Business, University of Michigan, Ann Arbor, MI

Master of Supply Chain Management, December 2010

## DePaul University, Chicago, IL

Master of Business Administration (Kellstadt Graduate School of Business), June 2003 Bachelor of Science in Finance, February 2001

### **RESEARCH & TEACHING INTERESTS**

Corporate Strategy, M&A, Private Equity, Technology & Innovation Management, Business History

### PUBLISHED WORK (PEER-REVIEWED)

Nary, Paul M. 2024 "Do Corporations Benefit from Divesting to Private Equity Acquirors? An Empirical Investigation" *Strategic Management Journal*, Advance online publication. https://doi.org/10.1002/smj.3611

Nary, Paul M., Kaul, Aseem. 2023 "Private Equity as an Intermediary in the Market for Corporate Assets" *Academy of Management Review*, 48(4), 719-748

Kaul, Aseem, Nary, Paul M., Singh, Harbir. 2018 "Who Does Private Equity Buy: Evidence on the Role of Private Equity from Buyouts of Divested Businesses" *Strategic Management Journal*, 39(5), 1268-1298

### PUBLISHED WORK (NOT PEER-REVIEWED)

Nary, Paul M. 2021 "Focused Renewal: Reflections on Berry and Kaul, and Corredor and Mahoney", *Strategic Management Review.* Vol. 2: No. 2, pp 281-283. (Invited)

### **WORK IN PROGRESS**

Nary, Paul M., Singh, Harbir. "Private Equity Buyouts of High-Tech Targets". (Preparing for submission to the *Strategic Management Journal*)

• Awarded Mack Institute Research Fellowship, 2019

Nary, Paul M., Shi, Wei. "Do PE Acquirors Consider Potential Targets' Reputational Risk in Buyout Decisions?" (Preparing for submission to *Organization Science*)

Nary, Paul M. "Borrow and Buy: Complementarity and Substitutability of Acquirer's Alliances and Technology Acquisitions." (Reject and resubmit decision at the *Strategic Management Journal*, additional data collection and analysis complete, preparing for resubmission)

**Agarwal, Vikas, Nary, Paul M.** "How Does Private Equity Create Strategic Value: Corporate Scope under PE Ownership" (Conceptualizing and analyzing data)

**DesJardine, Mark, Feldman, Emilie, Nary, Paul M.** "Private Equity Acquirers and Businesses Targeted by Activist Investors" (Conceptualizing and analyzing data)

**Feldman, Emilie, Nary, Paul M.** "Corporate Acquisitions of Businesses from Private Equity: Selection & Performance" (working title, conceptualizing theory, and preparing data for analysis)

Nary, Paul M., Kaul, Aseem. "The Best of Both Modes: Using Transaction Portfolios to Capture Resource Complementarities." (Rewriting and revising formal theory model in preparation for submission to *Strategic Management Journal*)

**Nary, Paul M.** "Strategy, Technology, and Corporate Development: Through the Lens of Control Data Corporation in 1958-1972". (Reconceptualizing draft, completed additional qualitative data collection of over 5,000 documents)

Awarded Interdisciplinary Doctoral Fellowship, University of Minnesota, 2017-2018

### PRESENTATIONS & INVITED TALKS

Nary, Paul M., Shi, Wei. "Are Firms' ESG Issues Opportunities or Risks for Private Equity? Evidence from PE Buyout Decisions"

- Strategy Science Conference, Munich, Germany, 2023
- AOM STR Division Virtual Symposium on Corporate Strategy Research, 2023 (invited)
- WIP Seminar, Management Department, The Wharton School, University of Pennsylvania, 2023

Nary, Paul M., Singh, Harbir. "In the Shadow of the Valley: Private Equity Firms' Increased Prominence in High-Tech Acquisitions"

- Strategic Management Society Annual Conference, Minneapolis, MN, 2018 (main program)
- WIP Seminar, Management Department, The Wharton School, University of Pennsylvania, 2020
- Midwest Strategy Meeting, West Lafayette, IN, 2022
- Strategy Science Conference, New York, NY, 2022
- Krannert School of Management, Purdue University, West Lafayette, IN, 2023

Nary, Paul M. "Selling to the Sharks: Divestiture Performance and the Role of Private Equity Acquirers"

- Strategic Management Society Annual Conference, Minneapolis, MN, 2018 (main program)
- Academy of Management Annual Conference in Boston, MA, 2019 (STR division, main program)
- Strategic Management Society Special Conference in Frankfurt, Germany, 2019
- Strategy Science Conference in Salt Lake City, UT, 2019
- WIP Seminar, Management Department, The Wharton School, University of Pennsylvania, 2019

**Nary, Paul M.** "Borrow and Buy: Complementarity and Substitutability of Acquirer's Alliances and Technology Acquisitions".

- Strategic Management Society Special Conference, San Jose, Costa Rica, 2017
- The Wharton School, University of Pennsylvania, Philadelphia, PA, 2017
- Columbia Business School, Columbia University, New York City, NY, 2017
- A.B. Freeman School of Business, Tulane University, New Orleans, LA, 2017
- Consortium for Competition and Cooperation (CCC) conference at the Wharton School, University of Pennsylvania, Philadelphia, PA, 2017

• Strategic Management Society Annual Conference, Paris, France, 2018 (scheduled but canceled due to teaching conflict, main program, corporate strategy track)

• Academy of Management Annual Conference in Chicago, IL, 2018 (STR division, main program)

Nary, Paul M., Kaul, Aseem. "The Best of Both Modes: Using Transaction Portfolios to Capture Resource Complementarities".

• Strategic Management Society Special Conference in Costa Rica, 2017

Nary, Paul M. "Strategy, Technology, and Acquisitions: Through the Lens of Control Data Corporation in 1958-1972".

- University of Minnesota, Program in the History of Technology, Science, and Medicine, 2016
- Strategic Management Society Annual Conference in Houston, TX, 2017

**Kaul, Aseem, Nary, Paul M., Singh, Harbir.** "Who Does Private Equity Buy: Evidence on the Role of Private Equity from Buyouts of Divested Businesses"

• Academy of Management Annual Conference in Vancouver, Canada, 2015 (main program)

Nary, Paul M. "Networks, Alliances, Investments, and Acquisitions: Role of Social Embeddedness in Acquirer Performance".

- Strategic Management Society Annual Conference in Denver, CO, 2015 (main program)
- Academy of Management Annual Conference in Vancouver, Canada, 2015 (main program)
- Trans-Atlantic Doctoral Conference in London, UK, 2016 (strategy track)

### OTHER CONFERENCES & WORKSHOPS

- 2023: Governed for Growth, How Private Equity and Corporates Govern Through Turbulent Times, Symposium, Strategic Management Society Annual Conference, Toronto, Canada (invited presenter)
- 2023: Private Equity and Alternative Ownership/Governance: Research Opportunities for Strategy Scholars, PDW, Academy of Management Annual Conference, Boston, MA, STR division (coorganizer)
- 2023: Equity Market Pressures and Strategy, Symposium, Academy of Management Annual Conference, Boston, MA, STR division (invited presenter)
- 2023: Doctoral Workshop, Strategy Science Conference, Munich, Germany (invited faculty mentor)
- 2023: Corporate Strategy Research, Virtual Symposium, Academy of Management, STR division (invited presenter)
- 2022: Termination Capabilities, Symposium, Academy of Management Annual Conference, Seattle, WA, STR division (invited presenter)
- 2021: Limits to Public Markets and Public Corporation, Virtual Symposium, Academy of Management, STR division (organizer)
- 2020: Creating and Sustaining Competitive Advantage in a Disruptive World Personal Development Workshop, SMS Annual Virtual Conference (invited roundtable discussant)
- 2020: Strategy Science Virtual Conference, Philadelphia, PA
- 2019: CB Insights "The Collective" Conference, New York, NY (invited discussant)
- 2019: Junior Faculty Strategy Research Summer Camp, Tuck School of Business, Hanover, NH
- 2019: Strategic Management Review Conference on Corporate Renewal at Columbia Business School, New York, NY (invited discussant)
- 2019: Wharton Technology & Innovation Conference, Philadelphia, PA
- 2018: Wharton Corporate Strategy & Innovation Conference, Philadelphia, PA
- 2018: Research Identity PDW, Strategic Management Society Annual Conference in Paris, France

• 2018: STR Division Paper Framing PDW, Academy of Management Annual Conference, Chicago

- 2017: SRF Doctoral Workshop, Strategic Management Society Annual Conference in Houston
- 2017: TIM Division DRW, Academy of Management Annual Conference, Atlanta
- 2017: Kauffman Doctoral Consortium at the Smith Entrepreneurship Research Conference at the University of Maryland, College Park
- 2017: Consortium on Competitiveness and Cooperation (CCC) Doctoral Student Colloquium at the Wharton School, University of Pennsylvania, Philadelphia
- 2016: BPS Division DRW at the Academy of Management Annual Conference in Anaheim
- 2016: Trans-Atlantic Doctoral Conference at the London Business School, London, U.K.
- 2015: Doctoral Research Development Workshop, Atlanta Competitive Advantage Conference
- 2015: Doctoral Workshop, Strategic Management Society (SMS) Annual Conference in Denver, CO
- 2015: TIM Division Doctoral Research Development Workshop at the Academy of Management Annual Conference in Vancouver, BC

#### TEACHING EXPERIENCE

## University of Pennsylvania, The Wharton School

MGMT 7210: Corporate Development, Mergers & Acquisitions (2020-present) MGMT 6120: Managing the Emerging Enterprise, Strategy Module (2018, 2020, 2021) MGMT 8990: EMBA Independent Study (2018, 2021-present)

## University of Minnesota, Carlson School of Management

MGMT 3001: Principles of Management (2014)

## HONORS, AWARDS, & GRANTS

- 2021: Wharton Teaching Excellence Award, The Wharton School
- 2020: Penn Undergraduate Research Mentoring Program selected faculty participant
- 2019: Mack Institute Research Fellowship 2019 Recipient, The Wharton School
- 2019: Rodney L. White Center for Financial Research grant proposal award, The Wharton School
- 2019: Wharton Dean's Research Fund research proposal funding award, The Wharton School
- 2018: Mack Institute Research Fellowship 2018 Recipient, The Wharton School
- 2017: Strategy Research Foundation (SRF) 2017-2018 Dissertation Scholar & Grant Recipient, Strategic Management Society, Chicago, IL
- 2017: Interdisciplinary Doctoral Fellowship 2017-2018, Office of Interdisciplinary Initiatives, University of Minnesota (in residence at the Charles Babbage Institute)
- 2017, 2016, 2015: PhD Student Travel Fellowship Recipient, Carlson School of Management
- 2015: PhD Student Teaching Award Recipient, Carlson School of Management
- 2011: Intel Labs Role Model, Divisional Recognition Award, Chandler, AZ
- 2010: Tauber Institute for Global Operations Fellow, University of Michigan
- 2010: Tauber Spotlight 2010 Scholarship Recipient (honorable mention), University of Michigan

### PROFESSIONAL SERVICE (EXTERNAL)

- Editorial review board member, Strategic Entrepreneurship Journal (2024-on)
- Editorial review board member, Strategic Management Review (2023-on)
- Editorial review board member, Strategy Science (2022-on)
- Editorial review board member, Strategic Management Journal (2020-on)
- Research committee member, STR Division, Academy of Management (2020-2022)
- INFORMS Organization Science Dissertation Competition Judge (2021)
- SMS Dissertation Research Grant Program Judge (2021-2022)

• Ad-hoc reviewer for the Academy of Management Review, Administrative Science Quarterly, Journal of International Business Studies, Management Science, Organization Science

• Conference reviewer for SMS Annual Meeting (2018-on); SMS Special Conference in Frankfurt (2019); SMS Special Conference in Hyderabad (2018); AOM Annual Meeting (2016-on)

## PROFESSIONAL SERVICE (INTERNAL AT THE WHARTON SCHOOL)

- Management department seminar committee member, Wharton Management Dept. (2020-2021, 2022-2023)
- PhD committee member, Wharton Management Dept. (2021-2022)
- Corporate Strategy and Innovation Conference, co-organizer, The Wharton School (2020-on)
- Dissertation committee member for Siwen Chen, Wharton Management Dept.
- Strategy group hiring committee member, Wharton Management Dept. (2019-2020)

### MEDIA COVERAGE

- Why PE Can't Get Enough RIAs Investment News 01/29/2024
- How Private Equity Has Evolved to Compete in Global M&A Knowledge @, Wharton 11/14/2023
- Lego's Parent Company Acquires Edtech Firm BrainPOP EdSurge 10/11/2022
- Finding Virtue in Private Equity Wharton Magazine Spring/Summer 2019
- All The New Professors at the Leading Business Schools *Poets & Quants* 12/19/2018
- Finding Virtue in Private Equity Firms. Knowledge @ Wharton 12/18/2018
- Is Apple Losing Its Innovation Edge? *Knowledge @ Wharton* 10/30/2018

### NON-ACADEMIC EMPLOYMENT

**Intel Corporation**, Chandler AZ

Project Manager, New Business Development & Strategy – Technology and Manufacturing Group (2011-2012)

### Federal-Mogul Corporation, Southfield, MI

Tauber Institute Team Project Intern (Summer 2010)

### **GK Development Inc**, Barrington, IL

*M&A Consultant* − Private Equity (2009)

*Investment Analyst* – Private Equity (2007-2008)

# American Realty Group (formerly Vector Equity Corporation), Libertyville, IL

Founder & Non-Managing Partner (2002-2022)

### Weybridge Capital Investors, Chicago, IL

Financial Analyst (2000-2001)